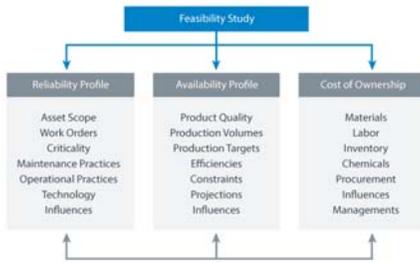


**Project Management of a Site-wide Walk-In Refrigerator Remediation Initiative**



In order to upgrade their WIRs to GMP standards, our Global Pharmaceutical client retained the services of the Brevitas consultants to provide project management leadership to address gaps, resource constraints, engineering design, and compliance issues.

**AT A GLANCE**

**INDUSTRY**

Pharmaceuticals

**AREA OF EXPERTISE**

Engineering and Capital Projects

**SERVICES PROVIDED**

- Project Management
- Feasibility Study
- Engineering Design Review

**DURATION**

4 months

**IMPACT**

Effective project planning and management of Walk-In Refrigerator (WIR) upgrades minimized disruption to existing operations and prevented adverse product quality impact.

**Business Challenge**

As a leading Global Pharmaceutical Company, our client had an urgent need to upgrade their Walk-In Refrigerators (WIRs) to prevent unnecessary shutdown and to improve the aesthetics of the WIRs to reflect the site's commitment to GMP standards. This project required significant planning and cross-functional expertise to address the needs. They were concerned with scheduling upgrades with minimal disruption to products stored in the WIRs.

**Our Scope**

We played an instrumental role in budgeting, project planning and management and engineering design review to enable our client to continue meeting site's production needs while upgrading the critical WIRs. This involved the evaluation of the project needs and associated change management activities through communication and stakeholder management.

**Value Added**

The Project Management support we provided assisted our client in designing, planning and organizing all the relevant activities involved in remediation of the WIRs site wide. Some of the key benefits that Brevitas consultants brought to this project included:

- Rigor, design engineering review and change control management
- Exhaustive planning in logistics of temporary movement and storage of products
- Coordination of critical vendor site visits to perform thorough and detailed analysis on each WIR's remediation
- Development of effective project schedule to ensure minimal disruption to process owners during the remediation phase, in collaboration with design consultants, general contractor, equipment manufacturers and internal operations units

**Results Achieved**

From beginning to end, the Brevitas team contributed to the success of the project by:

- Organizing and planning critical project activities (design, installation, commissioning & qualification) with the cross-functional team
- Completion of feasibility study
- Development of 2015 budget and plan for the project implementation
- Effective and regular communication to senior leadership with a clear view on the project deliverables and milestones

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